2011-12 CALPERS Position Summary

as of September 30, 2011

Renefit Programs Policy and Planning	Division	Total Positions Authorized	Total Vacant Positions	Percent o Vacant Positions
Health Plain Administration 33.0 3.0 9.1% health Plain Kesearch 39.0 6.0 15.4% 16.0% 10.0 16.7% 10.0 1				
Health Plain Administration 33.0 3.0 9.1% health Plain Kesearch 39.0 6.0 15.4% 16.0% 10.0 16.7% 10.0 1	Ronofit Programs Policy and Planning			
Health Policy Research		22.0	2.0	Ω 10/
Long-Term Care Program 6.0 1.0 1.67% Policy Administration 10.0 2.0% Retirement Research and Planning 9.0 1.0 11.13% 11.				
Policy Administration 10.0 .0 .0 .0 .0 .0 .0				
Retirement Research and Planning			1.0	
Subtotal 97.0	•		-	
Banelif Services and Support Banelif Services 249.5 18.5 7.4%	· · · · · · · · · · · · · · · · · · ·			
Benefit Services	Subtotal	97.0	11.0	11.3%
CERBT	Customer Services and Support			
Customer Account Services - Retirement Acct Services	Benefit Services	249.5	18.5	7.4%
Customer Account Services - Health Acct Services 101.0 7.0 6.3% Customer Service and Outreach 286.0 7.0 2.4% Judges and Legislators Retirement System 11.0 2.0 18.2% Social Security 4.0 - 0.0% Comment of the Comment of State	CERBT	7.0	-	0.0%
Customer Account Services - Health Acct Services 101.0 7.0 6.3% Customer Service and Outreach 286.0 7.0 2.4% Judges and Legislators Retirement System 11.0 2.0 18.2% Social Security 4.0 - 0.0% Comment of the Comment of State Process 10.0% 10.0 1	Customer Account Services- Retirement Acct Services	202.0	6.0	3.0%
Customer Service and Outreach 286.0 7.0 2.4% 3.04 3.2% 3.2	Customer Account Services- Health Acct Services			
Judges and Legislators Retirement System 11.0 2.0 18.2% Social Security 4.0 - 0.0% Subtotal 860.5 40.5 41.7% Subtotal 860.5 40.5 41.7% Subtotal 860.5 40.5 41.7% Secutive Office 17.0 1.0 5.9% Secutive Office 17.0 1.				
Social Security				
Subtotal Se0.5 40.5 4.7%				
Financial Office	·		40.5	
Financial Office		4= 0	4.0	= 00/
Enterprise Privacy and Protection 13.0 1.0 7.7% Enterprise Risk Intelligence 6.0 4.0 66.7% Fiscal Services 151.0 4.0 2.6% Fiscal Services 151.0 4.0 2.6% Formal Mealth Insurance Portability & Accountability Act 3.0 - 0.0% Office of Enterprise Compliance 14.0 4.0 28.6% Subtotal 187.0 13.0 7.0% General Counsel		17.0	1.0	5.9%
Enterprise Risk Intelligence				
Enterprise Risk Intelligence 6.0 4.0 66.7%	Enterprise Privacy and Protection	13.0	1.0	7.7%
Fiscal Services	·	6.0	4.0	66.7%
Health Insurance Portability & Accountability Act 3.0 4.0 28.6% Subtotal 14.0 4.0 28.6% Subtotal 187.0 13.0 7.0% 13.0 7.0% 13.0 7.0% 13.0 7.0% 13.0 7.0% 13.0 7.0% 13.0 7.0% 13.0 7.0% 13.0 7.0% 13.0 13.0 13.0%				
Office of Enterprise Compliance Subtotal 14.0 4.0 28.6% Subtotal General Counsel Subtotal Sp.0 6.0 10.2% Mode Coffice of Audit Services Subtotal 47.0 3.0 6.4% Mode Investment Office Investment Office Subtotal 262.0 36.0 13.7% Mode Supplemental Income Plan Subtotal 271.0 36.0 13.3% Mode Office of External Affairs 11.0 - 0.0% Mode Subtotal 11.0 - 0.0% Mode Office of External Affairs 11.0 - 0.0% Mode Office of External Affairs 11.0 - 0.0% Mode Public Affairs 35.0 2.0 5.7% Mode Strategic Event Management 3.0 - 0.0% Mode Stakeholders Relations 4.0 - 0.0% Mode Stakeholders Relations 4.0 - 0.0% Mode Subtotal 10.7 8.0 7.5% Mode <th< td=""><td></td><td></td><td>-</td><td></td></th<>			-	
Subtotal 187.0 13.0 7.0% General Counsel Legal Office 59.0 6.0 10.2% Office of Audit Services 47.0 3.0 6.4% Subtotal 106.0 9.0 8.5% Investment Office Investment Office 262.0 36.0 13.7% Supplemental Income Plan 9.0 - 0.0% Subtotal 271.0 36.0 13.3% Office of External Affairs 11.0 - 0.0% Public Affairs 11.0 - 0.0% Strategic Event Management 3.0 - 0.0% Stakeholders Relations 4.0 - 0.0% Subtotal 53.0 2.0 3.8% Operations and Technology 0 0 1.0 16.7% Human Resources 107.0 8.0 7.5% Operations Support Services 98.5 6.0 6.1% Enterprise Strategy & Performance 39.0 6.0 15.4% <tr< td=""><td></td><td></td><td>4.0</td><td></td></tr<>			4.0	
Legal Office of Audit Services	·			
Legal Office of Audit Services				
Office of Audit Services Subtotal 47.0 3.0 6.4% Subtotal Investment Office Investment Office Investment Office 262.0 36.0 13.7% Double Plan Subtotal 262.0 36.0 13.7% Double Plan Subtotal 271.0 36.0 13.7% Double Plan Subtotal 271.0 36.0 13.3% Double Plan Subtotal 27.0 36.0 15.7% Double Plan Subtotal 27.0 36.0		50.0	0.0	40.00/
Name				
Investment Office				
Investment Office 262.0 36.0 13.7% Supplemental Income Plan 9.0 - 0.0% Subtotal 271.0 36.0 13.3% 271.0 36.0 13.3% 271.0 36.0 36.0 33.3% 271.0 36.0 33.3% 271.0 36.0 33.3% 271.0 36.0 33.3% 271.0 36.0 33.3% 271.0 36.0 33.3% 271.0 36.0 33.3% 36.0	Subtotal	106.0	9.0	8.5%
Supplemental Income Plan Subtotal 9.0 - 0.0% 13.3% Office of External Affairs 36.0 13.3% Office of Governmental Affairs 11.0 - 0.0% Public Affairs 35.0 2.0 5.7% Strategic Event Management 3.0 - 0.0% Stakeholders Relations 4.0 - 0.0% Subtotal 53.0 2.0 3.8% Operations and Technology Subtotal - 0.0% Diversity Outreach Program 6.0 1.0 16.7% Human Resources 107.0 8.0 7.5% Operations Support Services 98.5 6.0 6.1% Enterprise Strategy & Performance 39.0 6.0 15.4% Subtotal 250.5 21.0 8.4% Information Technology Enterprise Transition Management (ETM) 2.0 0.0 0.0% Innovation and Implementation Services 108.0 10.0 9.3% Pension System Resumption Project (PSR) 12.0 2.0 16	Investment Office			
Supplemental Income Plan Subtotal 9.0 - 0.0% 13.3% Office of External Affairs 36.0 13.3% Office of Governmental Affairs 11.0 - 0.0% Public Affairs 35.0 2.0 5.7% Strategic Event Management 3.0 - 0.0% Stakeholders Relations 4.0 - 0.0% Subtotal 53.0 2.0 3.8% Operations and Technology Subtotal - 0.0% Diversity Outreach Program 6.0 1.0 16.7% Human Resources 107.0 8.0 7.5% Operations Support Services 98.5 6.0 6.1% Enterprise Strategy & Performance 39.0 6.0 15.4% Subtotal 250.5 21.0 8.4% Information Technology Enterprise Transition Management (ETM) 2.0 0.0 0.0% Innovation and Implementation Services 108.0 10.0 9.3% Pension System Resumption Project (PSR) 12.0 2.0 16		262.0	36.0	13.7%
Subtotal 271.0 36.0 13.3% Office of External Affairs Office of Governmental Affairs 11.0 - 0.0% Public Affairs 35.0 2.0 5.7% Strategic Event Management 3.0 - 0.0% Stakeholders Relations 4.0 - 0.0% Subtotal 53.0 2.0 3.8% Operations and Technology Diversity Outreach Program 6.0 1.0 16.7% Human Resources 107.0 8.0 7.5% Operations Support Services 98.5 6.0 6.1% Enterprise Strategy & Performance 39.0 6.0 15.4% Subtotal 250.5 21.0 8.4% Information Technology Enterprise Transition Management (ETM) 2.0 0.0 0.0% Innovation and Implementation Services 108.0 10.0 9.3% Pension System Resumption Project (PSR) 12.0 2.0 16.7% Technology Services and Support 336.0 2			-	
Office of External Affairs 11.0 - 0.0% Public Affairs 35.0 2.0 5.7% Strategic Event Management 3.0 - 0.0% Stakeholders Relations 4.0 - 0.0% Subtotal 53.0 2.0 3.8% Operations and Technology Diversity Outreach Program 6.0 1.0 16.7% Human Resources 107.0 8.0 7.5% Operations Support Services 98.5 6.0 6.1% Enterprise Strategy & Performance 39.0 6.0 15.4% Subtotal 250.5 21.0 8.4% Information Technology Enterprise Transition Management (ETM) 2.0 0.0 0.0% Information Technology Administration 22.0 3.0 13.6% Innovation and Implementation Services 108.0 10.0 9.3% Pension System Resumption Project (PSR) 12.0 2.0 16.7% Technology Services and Support 336.0 <t< td=""><td></td><td>271.0</td><td>36.0</td><td></td></t<>		271.0	36.0	
Office of Governmental Affairs 11.0 - 0.0% Public Affairs 35.0 2.0 5.7% Strategic Event Management 3.0 - 0.0% Stakeholders Relations 4.0 - 0.0% Subtotal 53.0 2.0 3.8% Operations and Technology Diversity Outreach Program 6.0 1.0 16.7% Human Resources 107.0 8.0 7.5% Operations Support Services 98.5 6.0 6.1% Enterprise Strategy & Performance 39.0 6.0 15.4% Subtotal 250.5 21.0 8.4% Information Technology Enterprise Transition Management (ETM) 2.0 0.0 0.0% Information Technology Administration 22.0 3.0 13.6% Innovation and Implementation Services 108.0 10.0 9.3% Pension System Resumption Project (PSR) 12.0 2.0 16.7% Technology Services and Support 336.0 27.0 8.0% <tr< td=""><td></td><td></td><td>55.5</td><td>10.070</td></tr<>			55.5	10.070
Public Affairs 35.0 2.0 5.7% Strategic Event Management 3.0 - 0.0% Stakeholders Relations 4.0 - 0.0% Subtotal 53.0 2.0 3.8% Operations and Technology Diversity Outreach Program 6.0 1.0 16.7% Human Resources 107.0 8.0 7.5% Operations Support Services 98.5 6.0 6.1% Enterprise Strategy & Performance 39.0 6.0 15.4% Subtotal 250.5 21.0 8.4% Information Technology Enterprise Transition Management (ETM) 2.0 0.0 0.0% Information Technology Administration 22.0 3.0 13.6% Innovation and Implementation Services 108.0 10.0 9.3% Pension System Resumption Project (PSR) 12.0 2.0 16.7% Technology Services and Support 336.0 27.0 8.0% Subtotal 480.0 42.0 8.8%				
Strategic Event Management 3.0 - 0.0% Stakeholders Relations 4.0 - 0.0% Subtotal 53.0 2.0 3.8% Operations and Technology Diversity Outreach Program 6.0 1.0 16.7% Human Resources 107.0 8.0 7.5% Operations Support Services 98.5 6.0 6.1% Enterprise Strategy & Performance 39.0 6.0 15.4% Subtotal 250.5 21.0 8.4% Information Technology 2.0 0.0 0.0% Information Technology Administration 22.0 3.0 13.6% Innovation and Implementation Services 108.0 10.0 9.3% Pension System Resumption Project (PSR) 12.0 2.0 16.7% Technology Services and Support 336.0 27.0 8.0% Subtotal 480.0 42.0 8.8% Unallocated 1.0 100.0%			-	
Stakeholders Relations Subtotal 4.0 - 0.0% 3.8% Operations and Technology Diversity Outreach Program			2.0	
Subtotal 53.0 2.0 3.8% Operations and Technology Diversity Outreach Program 6.0 1.0 16.7% Human Resources 107.0 8.0 7.5% Operations Support Services 98.5 6.0 6.1% Enterprise Strategy & Performance 39.0 6.0 15.4% Subtotal 250.5 21.0 8.4% Information Technology Enterprise Transition Management (ETM) 2.0 0.0 0.0% Information Technology Administration 22.0 3.0 13.6% Innovation and Implementation Services 108.0 10.0 9.3% Pension System Resumption Project (PSR) 12.0 2.0 16.7% Technology Services and Support 336.0 27.0 8.0% Subtotal 480.0 42.0 8.8% Unallocated ¹ 1.0 1.0 100.0%	-	3.0	-	
Operations and Technology Diversity Outreach Program 6.0 1.0 16.7% Human Resources 107.0 8.0 7.5% Operations Support Services 98.5 6.0 6.1% Enterprise Strategy & Performance 39.0 6.0 15.4% Subtotal 250.5 21.0 8.4% Information Technology 21.0 0.0 0.0% Information Technology Administration 2.0 0.0 0.0% Innovation and Implementation Services 108.0 10.0 9.3% Pension System Resumption Project (PSR) 12.0 2.0 16.7% Technology Services and Support 336.0 27.0 8.0% Subtotal 480.0 42.0 8.8% Unallocated ¹ 1.0 1.0 100.0%				
Diversity Outreach Program 6.0 1.0 16.7% Human Resources 107.0 8.0 7.5% Operations Support Services 98.5 6.0 6.1% Enterprise Strategy & Performance 39.0 6.0 15.4% Subtotal 250.5 21.0 8.4% Information Technology Substitution of the property of	Subtotal	53.0	2.0	3.8%
Diversity Outreach Program 6.0 1.0 16.7% Human Resources 107.0 8.0 7.5% Operations Support Services 98.5 6.0 6.1% Enterprise Strategy & Performance 39.0 6.0 15.4% Subtotal 250.5 21.0 8.4% Information Technology Substitution of the property of	Operations and Technology			
Human Resources 107.0 8.0 7.5% Operations Support Services 98.5 6.0 6.1% Enterprise Strategy & Performance 39.0 6.0 15.4% Subtotal 250.5 21.0 8.4% Information Technology Substitution 2.0 0.0 0.0% Information Technology Administration 22.0 3.0 13.6% Innovation and Implementation Services 108.0 10.0 9.3% Pension System Resumption Project (PSR) 12.0 2.0 16.7% Technology Services and Support 336.0 27.0 8.0% Subtotal 480.0 42.0 8.8% Unallocated ¹ 1.0 1.0 100.0%		6.0	1.0	16.7%
Operations Support Services 98.5 6.0 6.1% Enterprise Strategy & Performance 39.0 6.0 15.4% Subtotal 250.5 21.0 8.4% Information Technology Substitution 2.0 0.0 0.0% Information Technology Administration 22.0 3.0 13.6% Innovation and Implementation Services 108.0 10.0 9.3% Pension System Resumption Project (PSR) 12.0 2.0 16.7% Technology Services and Support 336.0 27.0 8.0% Subtotal 480.0 42.0 8.8% Unallocated ¹ 1.0 1.0 100.0%	,			
Enterprise Strategy & Performance Subtotal 39.0 6.0 15.4% Subtotal 250.5 21.0 8.4% Information Technology Enterprise Transition Management (ETM) 2.0 0.0 0.0% Information Technology Administration 22.0 3.0 13.6% Innovation and Implementation Services 108.0 10.0 9.3% Pension System Resumption Project (PSR) 12.0 2.0 16.7% Technology Services and Support 336.0 27.0 8.0% Subtotal 480.0 42.0 8.8% Unallocated ¹ 1.0 1.0 100.0%				
Subtotal 250.5 21.0 8.4% Information Technology	·			
Information Technology				
Enterprise Transition Management (ETM) 2.0 0.0 0.0% Information Technology Administration 22.0 3.0 13.6% Innovation and Implementation Services 108.0 10.0 9.3% Pension System Resumption Project (PSR) 12.0 2.0 16.7% Technology Services and Support 336.0 27.0 8.0% Subtotal 480.0 42.0 8.8% Unallocated ¹ 1.0 1.0 100.0%	oubiotal .	230.3	21.0	0.7 /0
Information Technology Administration 22.0 3.0 13.6% Innovation and Implementation Services 108.0 10.0 9.3% Pension System Resumption Project (PSR) 12.0 2.0 16.7% Technology Services and Support 336.0 27.0 8.0% Subtotal 480.0 42.0 8.8% Unallocated¹ 1.0 1.0 100.0%				
Innovation and Implementation Services 108.0 10.0 9.3% Pension System Resumption Project (PSR) 12.0 2.0 16.7% Technology Services and Support 336.0 27.0 8.0% Subtotal 480.0 42.0 8.8% Unallocated 1.0 1.0 100.0%				
Pension System Resumption Project (PSR) 12.0 2.0 16.7% Technology Services and Support 336.0 27.0 8.0% Subtotal 480.0 42.0 8.8% Unallocated¹ 1.0 1.0 100.0%	Information Technology Administration		3.0	13.6%
Pension System Resumption Project (PSR) 12.0 2.0 16.7% Technology Services and Support 336.0 27.0 8.0% Subtotal 480.0 42.0 8.8% Unallocated¹ 1.0 1.0 100.0%	Innovation and Implementation Services	108.0	10.0	9.3%
Technology Services and Support 336.0 27.0 8.0% Subtotal 480.0 42.0 8.8% Unallocated¹ 1.0 1.0 100.0%	·	12.0		
Subtotal 480.0 42.0 8.8% Unallocated ¹ 1.0 1.0 100.0%				
	• • • • • • • • • • • • • • • • • • • •			
	Unallocated ¹	1.0	1.0	100.0%

¹ Includes position from R Street which no longer has a budget.